

UNIVERSITAS GADJAH MADA

Magister Akuntansi FEB UGM

COST AND MANAGERIAL ACCOUNTING







ARIEF SURYA IRAWAN and DEWI FATMAWATI





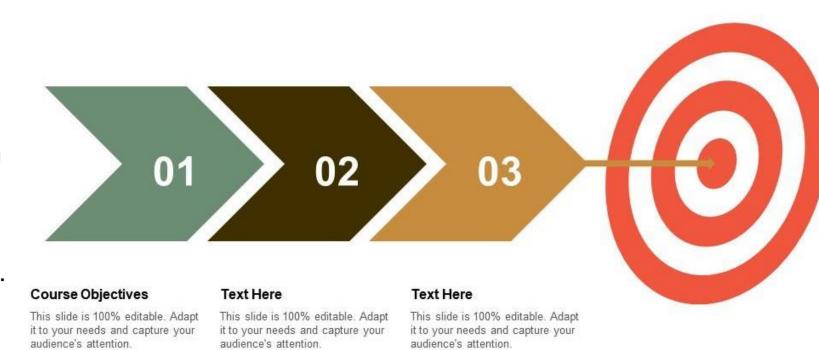
Course Descriptions



- Managerial Accounting concerns with the process of providing and using accounting information for managerial purposes.
- Managerial accounting system has three broad objectives: to provide information for (1) costing (2) planning, controlling, evaluation, and continuous improvement; and (3) decision making.
- Managerial Accounting integrates all functions of business such as strategic management, human resource, marketing, finance, and information systems.

COURSE OBJECTIVES

- Understand various concepts and techniques of managerial accounting.
- Apply the concepts and techniques for planning, controlling, and business decision making simulation.
- Organize yourself for self- and group-study.
- Work and communicate in a team.
- Recognize ethical issues related to managerial accounting practices.

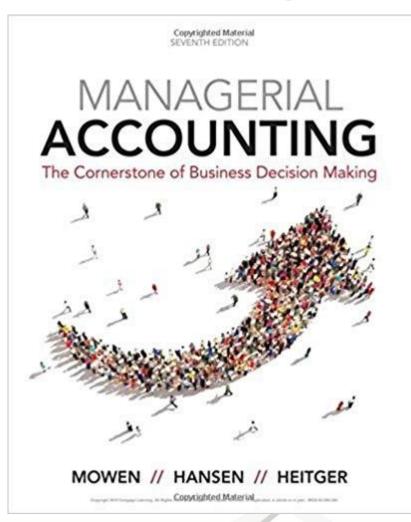


LEARNING GOALS-OBJECTIVES

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		LEARNING GOALS	LEARNING OBJECTIVES		HIGH	MED	LOW	
	Students demonstrate the		1.1	Demonstrate the ability to deliver written reports				
		ability to communicate	1.2	Demonstrate the ability to deliver oral presentations				
		Students show the ability of	2.1	Demonstrate ability to identify ethical issues in accounting profession				
	2	ethical reasoning	2.2	Demonstrate ability to identify ethical standards in accounting profession				
	3	Students demonstrate the		Demonstrate the ability to prepare accounting information				
		ability to prepare accounting information	3.2	Students demonstrate a theoretical and practical understanding of cost-managerial accounting				
			4.1	Demonstrate the ability to work with different background colleagues				
			4.2	Being active in study group				
4		Students demonstrate the ability to work in team	4.3	Be an active participant in group meeting				
			4.4	Committed to team-work in team assignments				
			5.1	Understanding the strengths and weaknesses				
_		Ctual and a change that a hilling to	5.2	Inspiring the colleagues				
	5	Students show the ability to lead the others	5.3	Leading the colleague and the team				

REQUIRED MATERIALS

Managerial Accounting: The Cornerstone of Business Decision-Making, 7th Edition, 2018, Maryanne M. Mowen, Don R. Hansen, Dan L. Heitger



WHY Is Managerial Accounting Important?

- 1. Introduction to Managerial Accounting.
- 2. Basic Managerial Accounting Concepts.

WHAT Is Managerial Accounting?

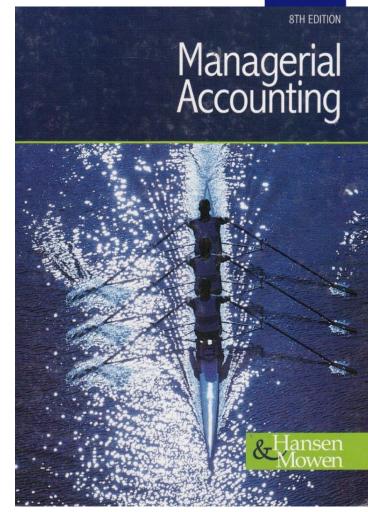
3. Cost Behavior, Cost Forecasting, and Segmented Income Statements.

WHERE Does Managerial Accounting Come From?

- 4. Job-Order Costing and Normal Cost (Overhead Application).
- 5. Activity-Based Costing and Management
- 6. Process Costing.

HOW Is Managerial Accounting USED for Decision Making?

- 7. Cost-Volume-Profit Analysis.
- 8. Tactical Decision-Making and Relevant Costing.
- 9. Profit Planning and Flexible Budgets.
- 10. Standard Costing and Variance Analysis.
- 11. Performance Evaluation and Decentralization.
- 12. Capital Investment Decisions.
- 13. Emerging Topics in Managerial Accounting: Sustainability, Quality Cost, Lean Accounting, International Issues, Enterprise Risk Management, The **Managerial Accountant in Forensic/Fraud Accounting** 14. Statement of Cash Flows.
- 15. Financial Statement Analysis.



Hansen & Mowen, Managerial Accounting, 8th Edition, 2007, South-Western College Publishing

LEARNING METHODS



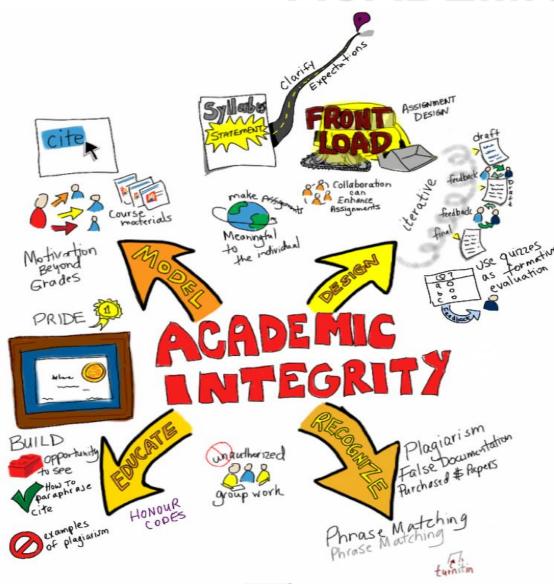


- Class discussions are the fundament of this course. You are expected to read the materials prior to the class to create fruitful discussions in the class.
- You & I (facilitator) should work together to make each session is a lively, stimulating, and intellectually rewarding.
- You will be assigned into groups to work on case assignments and group presentations on a weekly basis.
- In every presentation, one group will be assigned as the presenters and the rest will be the discussants. The presenters must prepare power point presentations.
- Each member of the presenting group must contribute to the presentation fairly in terms of effort and time. The individual mark of the presenters will be based on the contribution.
- Case based: from the textbook/handouts
- A final group project. The project is to identify and to analyze the application of management accounting in business.

It is imperative for students to comply with all assessed activities. If you have an emergency that leads you to come late, you should contact your instructor in

ACADEMIC INTEGRITY





Universitas Gadjah Mada **does not tolerate** any form of plagiarism as this is a severe violation of academic integrity. Academic integrity forms a fundamental bond of trust between colleagues, peers, lecturers, and students, and it underlies all genuine learning.

There is **no tolerance for plagiarism or academic dishonesty** in any form, including, but not limited to, viewing the exams of others, sharing answers with others, using books or notes while taking the exam, copying answers or papers, or passing off someone else's work as one's own. A FAILURE OF AN ENTIRE COURSE (a grade of "E").

Punctuality and regular attendance in class are of prime importance for the successful completion of this course. Students will be expected to attend the class on time and remain in class until the end of the class session.



Vanda insignis







Vanda helvola (syn. leucostele)





- 1 Julian Max Bria Seran
- 2 Adizza Djasmine Setiawan
- 3 Ranidzar Gani
- 4 Andini Syafitri

GROUP 2

- 5 Wahyu Suwandika
- 6 Layly Rahmawati
- 7 Yuli Kartika Sari
- **8 Febby Caroline Devina Harum**
- 9 Widya Angelina Muryanto

GROUP 3

- 10 Muhammad Ghozali
- 11 Nur Resky Marda
- 12 Jeanette Agustina Lolong
- 13 Khosyi Tiara Anggita

GROUP 4

- 14 M. Reza Shah Fahlevi Lubis
- 15 Andi Riska Wulandari
- 16 Nurul Ramdiana
- 17 Wanda Lydia Sihombing
- 18 Hanuningtyas Muthmainah

GROUP 5

- 19 Rizky Suprahirja
- 20 Dwi Ariyanti Hapsari
- 21 Nurhayati Fadjriah Sella
- 22 Gualbertoni Jafrayola Sabulana Pande







Vanda frankiena





Vanda hindsii



Vanda limbata



THE PRESENTATION & VIDEO CASE



Vanda insignis



Vanda floresensis



Vanda tricolor



SESSION TOPIC REFERENCE **VIDEO CASE SOURCE Basic Managerial Accounting** Chapter 2 2 Cost Behavior Chapter 3 Job Order Costing Chapter 4 3 Wheeled Coach VC Horngren Ch 4 **Process Costing** Nantucket Nectars VC Horngren Ch 17 Chapter 6 ABC Chapter 5 Columbo Yogurt VC Horngren Ch 5 ABM & Target Costing Chapter 5 4 **Dell Computer** VC Horngren Ch 5 Profit Planning & Variance Analysis Chapter 9 5 Ritz Carlton VC Horngren Ch 6 Performance Evaluation & Chapter 10 Decentralization Starbucks VC Horngren Ch 7



Vanda dearei

Vanda foetida



Vanda lombokensis

Vanda helvola (syn. leucostele)

Final Project Guidelines

- Successful entrepreneurs understand all aspects of business, especially costs and costing systems. Managerial accounting provides a framework for strategic analysis and planning with regard to cost behaviors and costing systems.
- The team will have the opportunity to act as consultant team and apply managerial accounting principles to evaluate and manage costs related to the products within a costing system.
- Additionally, you will demonstrate your ability to communicate:
 - Your proposal in pitching ideas series
 - Your findings effectively to internal stakeholders as in final project report that could be made as presentation materials such as PowerPoint; Poster, Video or other delivery systems.



KEEP CALM AND FINISH YOUR FINAL PROJECT



A B C D E

Your grade will be determined based on your total score on these items:

on those items.	
Mid Exam	25%
Final Exam	25%
Quizzes and assignments	15%
Presentation/Discussion	15%
Participation	10%
Final Project	10%
	100%

Grade	Range	Cumulative Weighted Grade
Α	90-100	4.0
A-	85-89,99	3.75
A/B	80-84,99	3.5
B+	75-79,99	3.25
В	70-74,99	3
B-	60-69,99	2.75
c	50-59,99	2
D	30-49,99	1
E	0-29,9	0

WEEKLY SESSIONS

1 Syllabus and Introduction: Introduction to Managerial Accounting 2 Basic Managerial Accounting & Cost Behavior 3 Costing: Job Order & Process Costing 4 Activity Based Costing and Management & Target Costing 5 Profit Planning & Variance Analysis 6 Performance Evaluation and Decentralization 7 Cost Volume Profit Analysis Chapter 1 Discussion: Future of MA Chapter 2-3 Chapter 2-3 Chapter 4 & 6 Presentation 1 & 2 CR: What does cost Presentation 3 & 4 VC: Wheeled Coach & Nantucker Nectars Chapter 5 Presentation 5 & 6 Case: Dell Computer Presentation 7 Case: Ritz Carlton Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM 7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation Case: Lucent Technology	WEEK	TOPIC	CHAPTER	ASSIGNMENT					
CR: What does cost CR: What does cost CR: What does cost Presentation 3 & 4 VC: Wheeled Coach & Nantucker Nectars Activity Based Costing and Management & Target Costing Chapter 5 Profit Planning & Variance Analysis Chapter 9 Presentation 7 Case: Ritz Carlton Performance Evaluation and Decentralization Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM Chapter 11 (8 th) Presentation	1	Syllabus and Introduction: Introduction to Managerial Accounting	Syllabus-Chapter 1	Discussion: Future of MA					
Chapter 4 & 6 Chapter 4 & 6 Presentation 3 & 4 VC: Wheeled Coach & Nantucker Nectars 4 Activity Based Costing and Management & Target Costing Chapter 5 Profit Planning & Variance Analysis Chapter 9 Presentation 7 Case: Ritz Carlton Presentation 8 Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM 7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation	2	Basic Managerial Accounting & Cost Behavior	Chapter 2-3	Presentation 1 & 2					
VC: Wheeled Coach & Nantucket Nectars 4 Activity Based Costing and Management & Target Costing 5 Profit Planning & Variance Analysis 6 Performance Evaluation and Decentralization 6 MID TERM 7 Cost Volume Profit Analysis Chapter 5 Presentation 5 & 6 Case: Dell Computer Presentation 7 Case: Ritz Carlton Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM 7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation				CR: What does cost					
Activity Based Costing and Management & Target Costing Chapter 5 Profit Planning & Variance Analysis Chapter 9 Presentation 7 Case: Ritz Carlton Performance Evaluation and Decentralization MID TERM Chapter 10 (8 th) Presentation Chapter 11 (8 th) Presentation	3	Costing: Job Order & Process Costing	Chapter 4 & 6						
4 Activity Based Costing and Management & Target Costing Chapter 5 Presentation 5 & 6 Case: Dell Computer 5 Profit Planning & Variance Analysis Chapter 9 Presentation 7 Case: Ritz Carlton Performance Evaluation and Decentralization Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM 7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation									
Case: Dell Computer 5 Profit Planning & Variance Analysis Chapter 9 Presentation 7 Case: Ritz Carlton 6 Performance Evaluation and Decentralization Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM 7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation									
5 Profit Planning & Variance Analysis Chapter 9 Presentation 7 Case: Ritz Carlton Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM 7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation Presentation	4	Activity Based Costing and Management & Target Costing	Chapter 5						
Case: Ritz Carlton 6 Performance Evaluation and Decentralization Chapter 10 (8 th) Presentation 8 Case: Starbuck MID TERM Cost Volume Profit Analysis Chapter 11 (8 th) Presentation				Case: Dell Computer					
6 Performance Evaluation and Decentralization Chapter 10 (8 th) Case: Starbuck MID TERM Cost Volume Profit Analysis Chapter 11 (8 th) Presentation 8 Case: Starbuck	5	Profit Planning & Variance Analysis	Chapter 9	Presentation 7					
Case: Starbuck MID TERM 7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation				Case: Ritz Carlton					
7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation	6	Performance Evaluation and Decentralization	Chapter 10 (8th)	Presentation 8					
7 Cost Volume Profit Analysis Chapter 11 (8 th) Presentation				Case: Starbuck					
		MID TERM							
Case: Lucent Technology	7	Cost Volume Profit Analysis	Chapter 11 (8 th)	Presentation					
· ·				Case: Lucent Technology					
8 Tactical Decision Making & Relevant Costing Chapter 12 (8 th) Presentation 7	8	Tactical Decision Making & Relevant Costing	Chapter 12 (8 th)	Presentation 7					
9 Capital Investment Decision & Inventory Management Chapter 13 & 14 (8th) Presentation 8 & 9	9	Capital Investment Decision & Inventory Management	Chapter 13 & 14 (8 th)	Presentation 8 & 9					
Case: Regal Marine				Case: Regal Marine					
10 Emerging Topics in Managerial Accounting: Sustainability, Chapters 15 & 17 (8 th) Presentation 10 & 11	10	Emerging Topics in Managerial Accounting: Sustainability,	Chapters 15 & 17 (8 th)	Presentation 10 & 11					
Environmental Cost Management & Quality Cost Case: Ritz Carlton		Environmental Cost Management & Quality Cost		Case: Ritz Carlton					
11 Emerging Topics in Managerial Accounting: Lean Accounting, & BSC Chapter 13 & 16 (8 th) Presentation 12 & 13	11	Emerging Topics in Managerial Accounting: Lean Accounting, & BSC	Chapter 13 & 16 (8 th)	Presentation 12 & 13					
Case: McDonald				Case: McDonald					
12 Emerging Topics in Managerial Accounting: Enterprise Risk Chapter 13 Presentation 14	12	Emerging Topics in Managerial Accounting: Enterprise Risk	Chapter 13	Presentation 14					
Management & International Issues in Managerial Accounting Chapter 18 (8th)		Management & International Issues in Managerial Accounting	Chapter 18 (8 th)						

FINAL EXAM

